

Dear Holly,

Having completed the strategic planning process, we are now embarking on the self-study required for the reaffirmation of our accreditation by the Middle States Commission on Higher Education (MSCHE) in spring of 2022.

I would like to invite you to serve on the Middle States Steering Committee and as co-chair of self-study Working Group #1. Under the currently proposed design, your working group will develop a chapter of the self-study addressing leadership and governance, not to exceed 30 pages. The design proposal is subject to change, but I would be happy to discuss the current detailed outline.

The full list of those being invited to serve as co-chairs is below. A draft of the Charge to the Steering Committee and the Working Timeline for the accreditation process are attached to this email.

I hope you will accept this invitation to serve. Your leadership and expertise will be instrumental to the success of our Self-Study.

Thank you,

Fadi

| Working Group/Chapter | Standards & Requirements | Co-Chairs |
|-------------------------------------------------------------------|-----------------------------------------------------------------|-------------------------------------------------|
| Working Group 1: Introduction | Standards I, VII, and II.4 Req's 7, 10, 12, 13 | Holly Stern Andrew Klobucar |
| Working Group 2: Evaluation and Reflection | Standards II, V, VI Req's 1, 2, 3, 4, 5, 6, 8, 9, 10, 11, 14 | Christine Li Lisa Axe |
| Working Group 3: Student Learning | Standards III, IV, V Req's 8, 9, 10 | David Horntrop Laurent Simon |
| Working Group 4: Student Experience | Standards II, IV, V | Marybeth Boger John Wolf |
| Working Group 5: Faculty | Standards I.1.e, II, III, V Req's 15 | Moshe Kam Georgeen Theodore |
| Working Group 6: Research | Standards I.1.e, II, V.3.h, VI Req's 5, 14 | Kevin Belfield Yvette Wohn (Cristian Borcea) |
| Working Group 7: Resources | Standards II, IV.3, V.3, VI Req's 10, 11, 14 | Andrew Christ Ed Bishop Ellen Thomas |
| Looking Ahead | | No committee needed |
| Working Group 8: Compliance and Evidence Inventory | Verification of Compliance | Ann Hoang Regina Collins |